



Meløy Næringsutvikling

# Meløy (Nordland)

- experience the world's most beautiful coastline

Growth and competitiveness through renewable energy resources  
Workshop: 06B07



Ide, tekst og layout: Lothar Maruhn  
Foto: Lothar Maruhn og Edmund Ulsnæs



Meløy Næringsutvikling

## Our Profile

**M**otivated | **N**ovative | **U**niversal

## Our Location





Meløy Næringsutvikling

**Our Profile**

**M**otivated | **N**ovative | **U**niversal

## **Our main Purpose**

- **Contribute and support ideas and projects in creating profitable jobs and companies, develop industrial infrastructure**

## **Our Products and Service**

- **Advising, financing and network, idé- and project development**

## **Our Partners**

- **Start-up companies, entrepreneurs and existing companies**

## **Our Advantage**

- **Broad competence and network, flexibility and un-bureaucratic in our work**

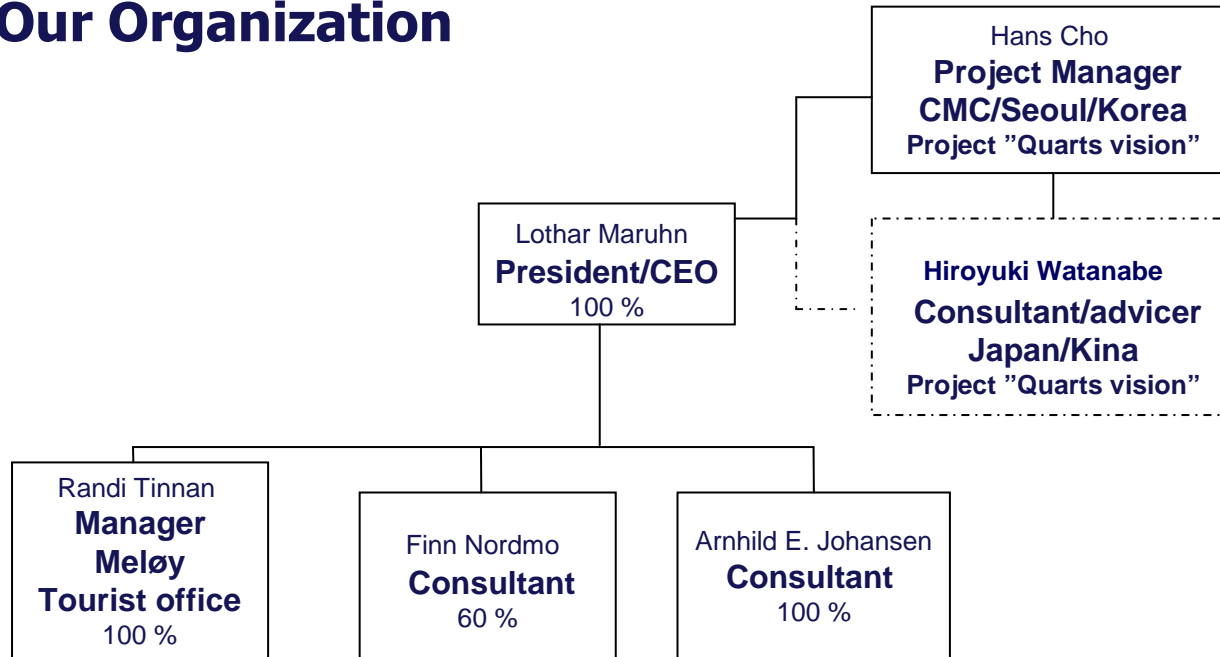


Meløy Næringsutvikling

**Our Profile**

**M**otivated | **N**ovative | **U**niversal

## Our Organization



# The increasing demand for energy

Supply of different energy sources

Exa joule

2 500

□ Coal

■ Oil

■ Natural Gas

■ Renewables

■ Nuclear

2 000

1 500

1 000

500

0

1990

2000

2010

2020

2030

2040

2050

2060

2070

2080

2090

2100

Definition: exa joule (EJ) is a unit of energy,  $10^{18}$  joules, often used as unit of measure for world annual energy use



# REC – AN INTEGRATED PV COMPANY

Renewable  
Energy  
Corporation

REC  
GROUP

REC Silicon

REC Wafer

REC Solar

Cells

Modules

Systems



→ Chemical process



→ Casting and cutting



→ Surface treatment



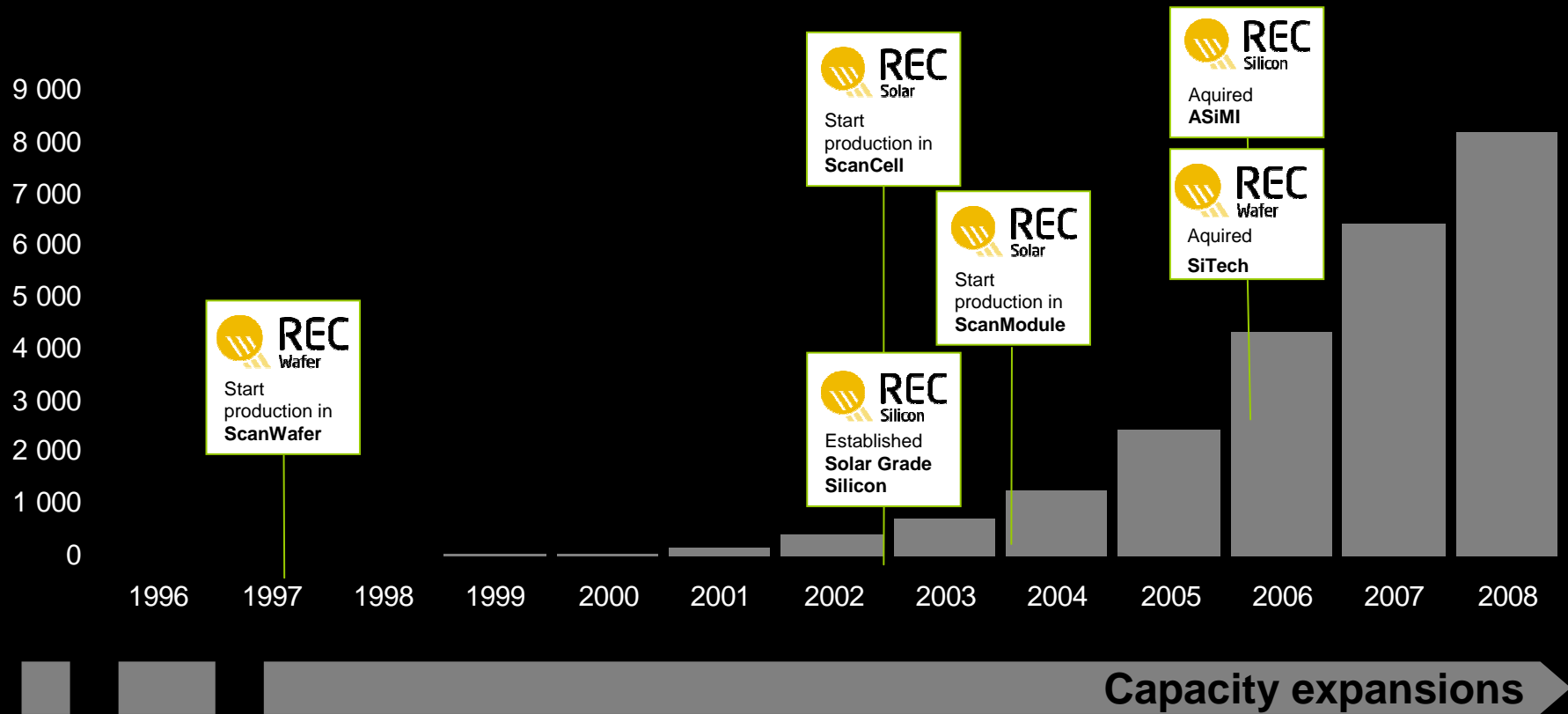
→ Assembly



→ Project  
development



# REC has outpaced the industry's explosive growth



Close to 3,5 billion € in expansions

REC Silicon 10,500 MW – REC Wafer 1,875 MW – REC Solar 550 + 590 MW



# The Singapore project







**Spin-off companies  
in  
Glomfjord Industry Park**

---


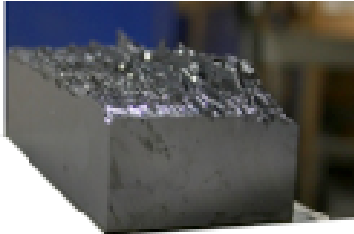


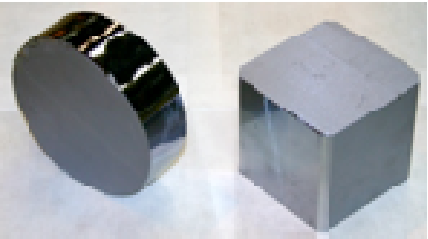



# SiPro recycles silicon and various metallic guides to the PV industry

## Si Pro

### PV APPLICATIONS

### SEMICON. APPLICATIONS

| Silicon recovery  |   | Metallic guide recovery  |
|---|---|--|
|  <p>Ingot side cuts</p>  |  <p>Ingot tops</p>           |  <p>Drums for water saw waste</p>         |
|  <p>Block side cuts</p> |  <p>Metal ingot blocks</p> |  <p>Metallic frames for block sawing</p> |



- MULTI: Roughly 25% of the multi ingot needs to be recycled
- MONO: Roughly 36% of the mono ingot needs to be recycled

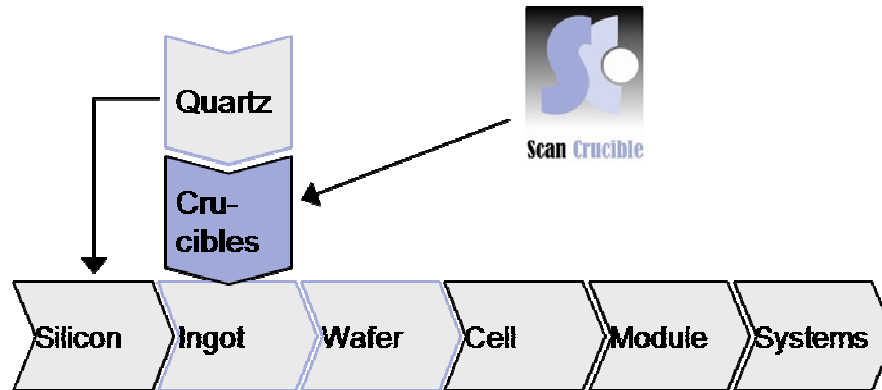
- Similar to Mono PV: Roughly 36% of the mono ingot needs to be recycled



# Si Pro



## ScanCrucible positioning in the PV industry



- High quality crucibles are critical for the ingot manufacturer to achieve high production yields and competitive ingot quality
- Crucibles represent a key cost driver for ingot manufacturing
- PV ingot manufacturers typically also manufactures wafers. Ingot and wafer manufacturers operate with long term sales contracts and very attractive operating margins
- There are basically two large, global hubs for ingot and wafer manufacturing; Northern Europe and China
- Mono PV cells represented 42% of global PV installations in 2007<sup>1)</sup>





# Glomfjord Industry Park



**Meløy** (Nordland)

- Glomfjord Industry Park



# Glomfjord Industry Park

**BIS Production Partner  
Glomfjord**

**Yara Norge as  
Glomfjord**

**Marine Harvest  
Norway AS**



**SiPro as**

**REC Norway Wafer  
Glomfjord Mono**

**REC Norway Wafer  
Glomfjord Multi**

**Scan Crucible AS**

**MoMek AS**

**Miras Group AS**

**Libitum AS**

**Terje HalsanAS**

**Meløy Næringsutvikling  
AS**

- 1) MNU Meløy Eiendom AS
- 2) MNU Meløy Innova AS
- 3) Scan Quarts AS
- 4) MNU Meløy Turistkontor

**Meløy BedriftsService as**  
1) Hertz Bilutleie Bodø  
2) Løvold avd. Meløy

**Nordlandsforskning/HiBo**

**MoLab as**

**ISS Norge as**



# Glomfjord Industry Park

- added value and employees

| Company                          | Employees  |            |            | Turn over      |                | NOK in 1.000   |
|----------------------------------|------------|------------|------------|----------------|----------------|----------------|
|                                  | 2002       | 2007       | 2008       | 2002           | 2007           | 2008           |
| Yara Norge Glomfjord             | 240        | 180        | 190        | 820,0          | 1.100,0        | 1.899,0        |
| BIS Production Partner           | 113        | 85         | 96         | 72,0           | 75,0           | 110,0          |
| REC Wafer Norway Multi Glomfjord | 167        | 190        | 200        | 415,0          | 1.400,0        | 1600,0         |
| SiNor AS                         | 55         |            |            | 34,0           |                |                |
| REC Wafer Norway Mono Glomfjord  |            | 90         | 165        |                | 220,0          | 240,0          |
| PQ Norge Silicates AS            | 16         | 13         | 13         | 48,0           | 90,0           | 70,0           |
| Glomfjord Smolt AS               | 1          |            |            | 18,5           |                |                |
| Marine Harvest Norway AS         | 17         | 15         | 15         | 40,0           | 60,0           | 52,0           |
| Meløy BedriftsService as         | 7          | 29         | 45         | 1,7            | 20,0           | 29,9           |
| Meløy Næringsutvikling AS        | 1          | 5          | 4          | 1,5            | 5,0            | 4,5            |
| SiPro AS                         |            | 26         | 33         |                | 20,0           | 31,6           |
| Scan Crucible AS                 |            | 4          | 11         |                |                | 0,4            |
| Andre                            |            | 10         | 25         |                | 10,0           | 15,0           |
| <b>SUMMARY</b>                   | <b>617</b> | <b>647</b> | <b>797</b> | <b>1.450,7</b> | <b>3.000,0</b> | <b>4.038,9</b> |
|                                  |            |            |            | € 171,0        | € 353,0        | € 475,0        |
| 2000                             |            | 493        |            | 1.050          | (NOK)          | € 124,0        |

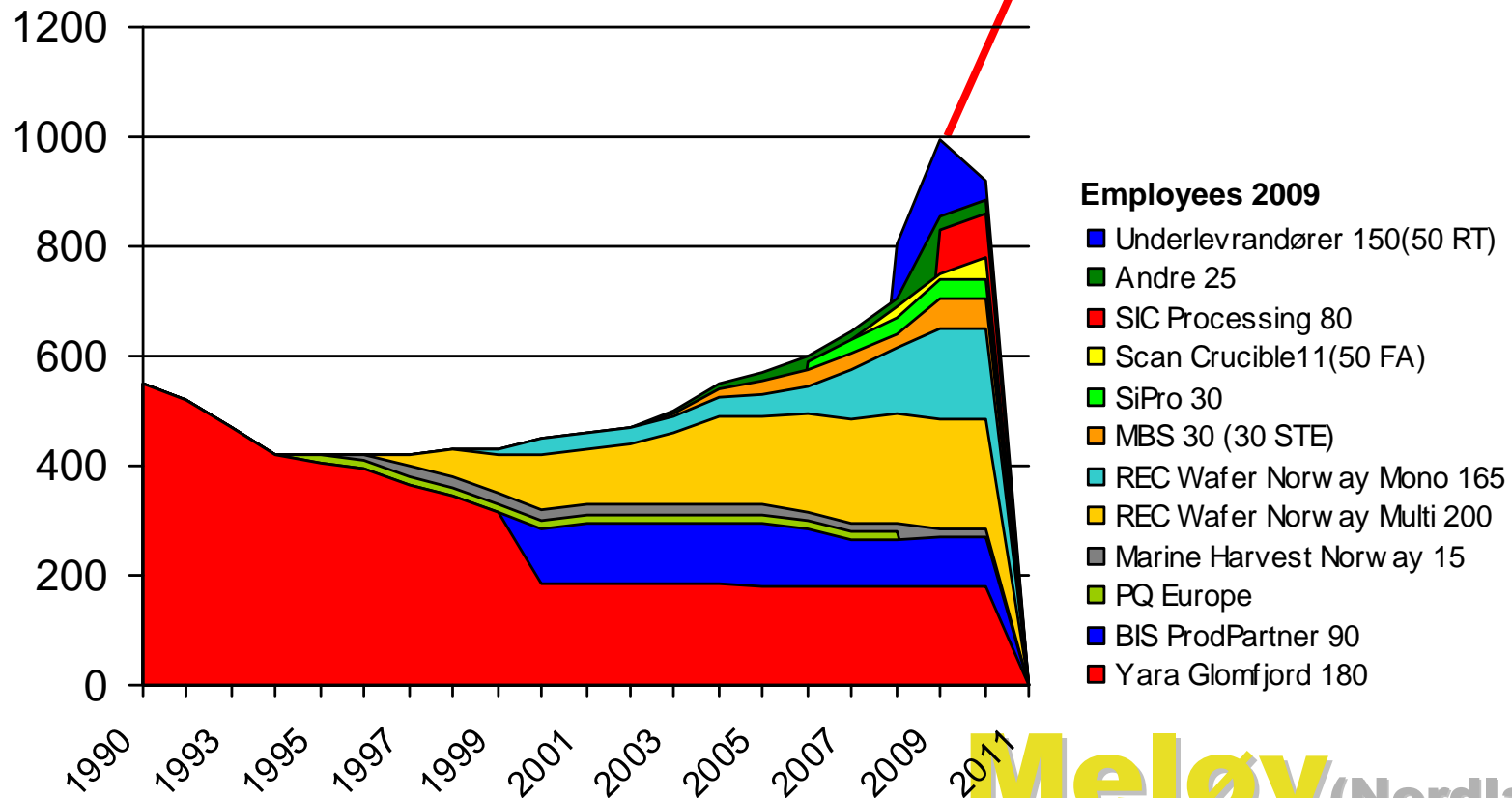


# Glomfjord Industry Park

- a Norwegian industrial fairy tail

Others (20 employees)

Scan Quarts (20 employees)



**Meløy** (Nordland)

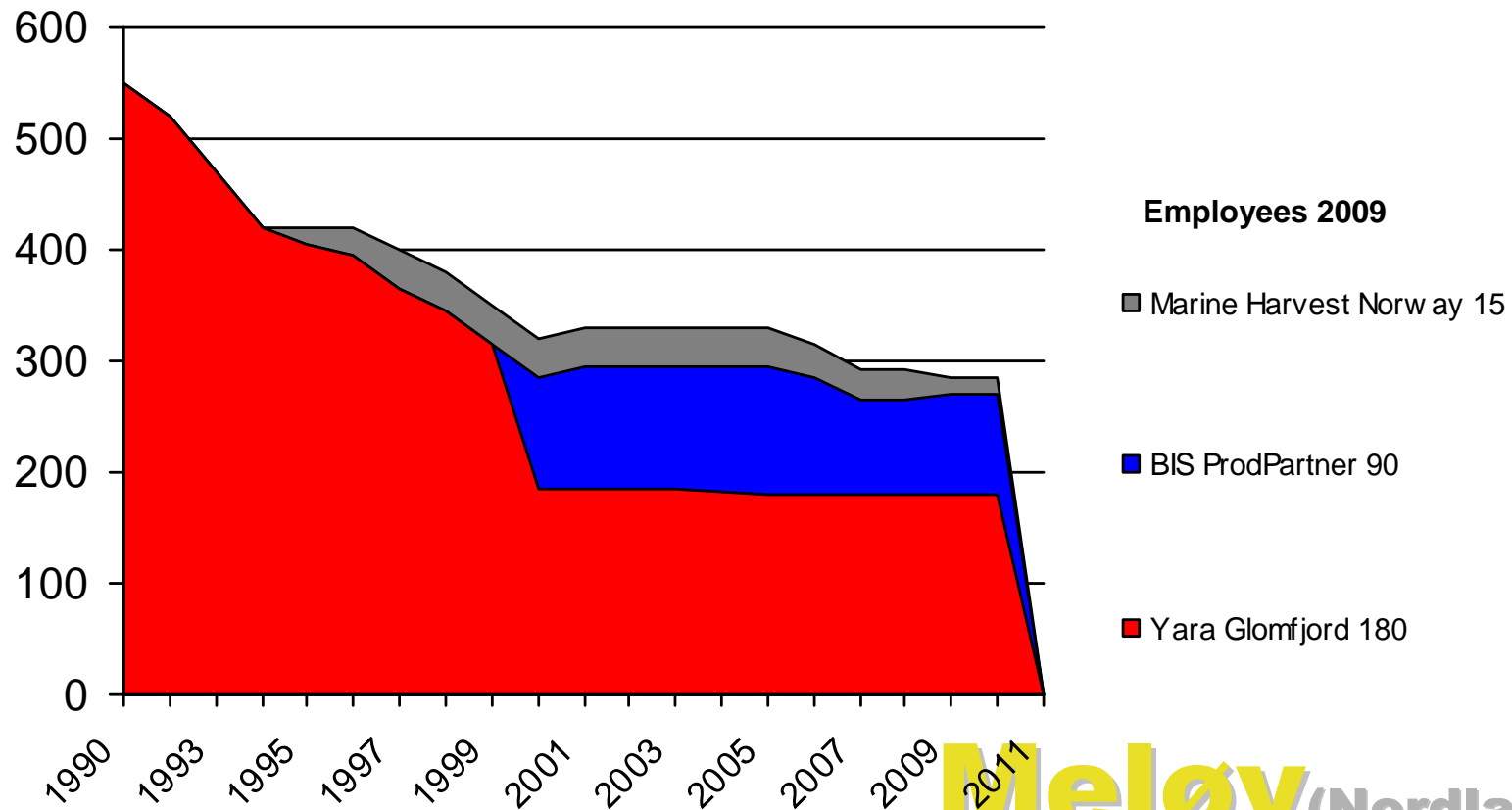
- Glomfjord Industry Park





# Glomfjord Industry Park

- a Norwegian industrial failure (what could have happened)



**Meløy** (Nordland)

- Glomfjord Industry Park